DRAFT PROPOSED FY 2021-23 OPERATIONAL PLAN OBJECTIVE WORKSHEET

Objective Submitted by: County Fire

In Progress	297
Emergency Communications	

By June 2022, County Fire will expand capacity to provide emergency communications access within the unincorporated area by purchasing three mobile cellular communications trailers.

Key Steps			
Purchase three mobile SAT/POD mobile devices.	Develop a deployment plan for use during emergency.		

Plan Reference:	Collaborating Departments	Target	Progress
6.C County Infrastructure;#1.B Community Support;#4.D Climate Change	Public Works;#General Services;#County Administrative Office;#Sheriff-Coroner;#City of Santa Cruz;#City of Watsonville;#City of Capitola;#City of Scotts Valley;#OR3	Expand Mobile Coms	

COVID-19 Recovery	Fire Recovery	Equity Lens	Equity Category
False	True		

STEP 1 (new):Establish & define need:
1)review performance, cost, & effectiveness of current unit
before purchasing 3 more as renting may be more cost effective
2)establish measurable outcomes/goals based on our prior experience-what's
reasonable in terms of added cell/comm. coverage - can be scenario based
3)consider rent/purchase tradeoff because tech changes so rapidly
4)make rent/purchase decision
STEP 2: Develop deployment plan
5)write deployment plan - different for rental vs purchase (long term maintenance
for instance)
STEP 3: Acquire equipment
6)rent/purchase units
STEP 4 (new): track and establish follow thru

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Objective Submitted by: County Fire

In Progress	298

Fire Surveillance

By June 2023, County Fire will expand fire surveillance cameras by 17% (2) throughout Santa Cruz County.

Key Steps			
Secure site agreements for identified locations.	Secure camera and install agreements with Alert Wildfire.		

Plan Reference:	Collaborating Departments	Target	Progress
6.C County Infrastructure;#4.D Climate Change;#1.C Local Justice	County Administrative Office;#General Services;#Planning;#Public Works;#City of Scotts Valley;#City of Watsonville;#City of Santa Cruz;#City of Capitola;#OR3	wildfire Increase Surveillance	12

COVID-19 Recovery	Fire Recovery	Equity Lens	Equity Category
False	True		

STEP 1 (new):Establish & define need:
1)Establish desired outcomes = e.g.,what areas need to to be surveyed (most forested? wildlands close to communities?)
2)Identify locations based on areas to be surveyed
STEP 2 (new): Develop deployment plan
4)Write deployment plan-include who & what needed for maintenance & operation, and expected outcome in terms of added value gained by new surveillance
STEP 3: Get site agreements for identified locations
STEP 4: Secure cameras and installation agreements w/AlertWildfire

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Objective Submitted by: County Fire

In Progress	299

Volunteer Firefighters

By June 2023, County Fire will increase the number of volunteer firefighters by 10% (7).

Key Steps

Perform countywide outreach campaigns for additional volunteer supports.	Enhance the Santa Cruz County Volunteer handbook to incentivize Volunteer retention.	Explore implementation of a Sleeper Program.	

Plan Reference:	Collaborating Departments	Target	Progress
5.D Educational Opportunity;#1.C Local Justice;#4.D Climate Change	Personnel;#OR3	Increase Volunteers	70

COVID-19 Recovery	Fire Recovery	Equity Lens	Equity Category
False	True		

TARGET: (recruiting & retention)
*Increase to 80 vols by June 2023
*Goal-retain 70% of our new vols for 2+ years
*All volunteers respond to at least 10% of their company calls

STEPS:
STEP 1 (new):Establish & define need:
1)Consult with other vol fire orgs. to learn from them
2)Consult with our own vols. to learn from them
STEP 2 (new): Develop deployment plan
3)Reduce impediments to recruiting new vols. Specifically initial training
4)Decide on incentives & update vol. hdbk. accordingly
STEP 3 (new): Implement Deployment Plan
5)Develop our recruiting message
6)Outreach
7)Enhance Vol. Hdbk.
8)Explore additional Recruiting & Retention incentives like sleeper program
9)Ongoing-collect volunteer stats (training attendance online/in-person, callout responses, advancement timeline, length of service, reason for leaving) analyze & review every 6 months to see what trends we can find. This helps us understand what we are working with

Objective Submitted by: County Fire

In Progress	300
Vegetation Management	

By June 2022, County Fire will identify and perform five vegetation management projects within CSA 48.

Key Steps			
Purchase masticator/chipper.	Identify project locations.	Train staff and perform jobs.	

Plan Reference:	Collaborating Departments	Target	Progress
1.C Local Justice;#4.C Local Conservation;#4.D Climate Change	Public Works;#General Services;#County Administrative Office;#OR3;#Planning	Reduce Fuels	0

COVID-19 Recovery	Fire Recovery	Equity Lens	Equity Category
False	True		

NOTE: We've already purchased and taken delivery on masticator, trailer will be purchased soon. We have a chipper available.
STEPS:
STEP 1 (new): Establish criteria for project locations
Step 2: Identify project locations
Step 3 (new): Develop deployment plan = staffing, training, maintenance, tracking
Step 4: Implement Deployment Plan (NOTE: document with before/after photos)

DRAFT PROPOSED FY 2021-23 OPERATIONAL PLAN OBJECTIVE WORKSHEET

Objective Submitted by: County Fire

In Progress	301
Evacuation Maps	

By June 2022, County Fire will fully implement the Zonehaven evacuation management platform.

Key Steps			
Finalize and configure mapping and configurations with Zonehaven	Collaborate with Sherriff's and User agencies on data entry and utilization.		

Plan Reference:	Collaborating Departments	Target	Progress
4.D Climate Change;#6.D Continuous Improvement;#6.A Customer Experience	County Administrative Office;#General Services;#OR3;#Information Services	Update System	0

COVID-19 Recovery	Fire Recovery	Equity Lens	Equity Category
False	True		

This is important as a means of communication online with all parties involved, especially residents. There is no doubt that it helped save lives during the CZU Lightning Complex Fire.